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From: Lisa B. Nelson <lisanelson@alec.org>
Sent: Friday, December 21, 2018 11:16 AM
To: Sine Kerr
Subject: CEO Update: A Great Time to Be at ALEC

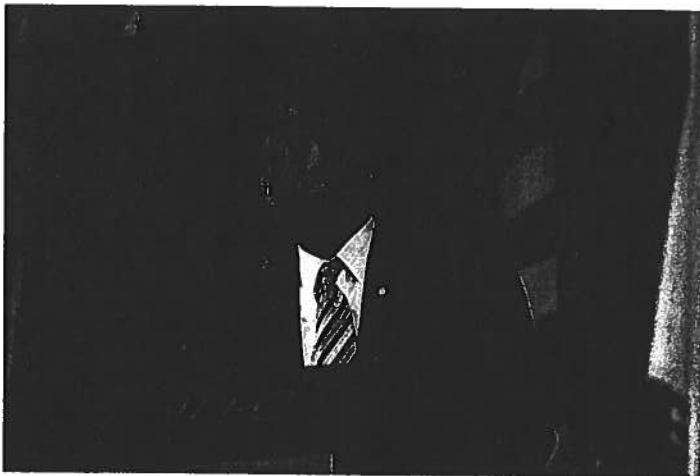
CEO Update: December 2018: A Great Time to be at ALEC

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Dear Members and Friends,

As 2018 and the ALEC 45th Anniversary come to a close, I'm struck by how important a resource ALEC has been in the lives of America's state legislators and policy makers – and, by how much our network empowers action and positive change across the states.



We are a family that has tapped in to the dominant strand of American political history—our founding principles and the idea of American exceptionalism. Legislators—like you—who believe in more freedom and less government come to ALEC as freshman. You most likely attended your first meeting because a political mentor invited you or because you were inspired by the leadership of another legislator. Or, you learned about the incredible stakeholder engagement that takes place and wanted to build that for the issues you are passionate about.

While at ALEC you learned about public policy, about legislative drafting, debate and procedure. You learned how to develop a pathway to success for your issue (and the data

supports it). But, most importantly, you found a family of mutual support—one that Wyoming Representative Norine Kasperik used to call that "shot of patriotic adrenaline."



You found a home. A place of support and mutual respect situated on a landscape of difficult decision making. A place to strategize state-by-state, national issue campaigns to bring freedom and opportunity to *all* Americans and to the notion of free enterprise

ALEC legislators come for the network, and they leave better legislators. They go on to public service at every level of government, and always keep ALEC close. That freedom network brought you to ALEC. The opportunity for success at ALEC provided kept you coming back.

Looking forward in 2019, ALEC will amplify and increase its programming and opportunities for legislators and stakeholders to interact with one another, share information and plan campaigns. We want the ALEC experience to extend beyond each-and-every meeting and into each state and locality each-and-every day.

Next year, our ALEC Annual Meeting will be held in Austin, Texas (8/14-16) and the States & Policy Summit will be held in Scottsdale, Arizona (12/4-6). And, because of feedback from you, we will replace this year's Spring Task Force Summit with six, topical and regional legislator academies already scheduled, and more in planning. These academies give a targeted group of legislators the opportunity to focus on a particular issue for an extended period. Additionally, our incredible ALEC team will offer increased and more regular conference calls, webinars and digital content that empowers interaction and networking outside of our meetings.



I'm excited for what 2019 holds for the states and personally want to thank you for your commitment to ALEC, to American exceptionalism and to your constant search for that shot of patriotic adrenaline. Thank you for making ALEC the home and leading public policy resource for America's state legislators.

With warm wishes for a wonderful and rich holiday season filled with family and friends,

Lisa B. Nelson
Chief Executive Officer
American Legislative Exchange Council

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